



LANXESS
Energizing Chemistry

2017 – a record year

Annual Stockholders' Meeting of LANXESS AG

CEO Matthias Zachert

Integration of Chemtura progressing as scheduled

Operational integration complete



New segment structure established



Significant earnings contribution



**EUR 30 million synergies realized
(out of EUR 100 million)**



We are relying on growth regions and free trade



Using the opportunities of digitalization

Digitalization of the value chain



Big-data analyses



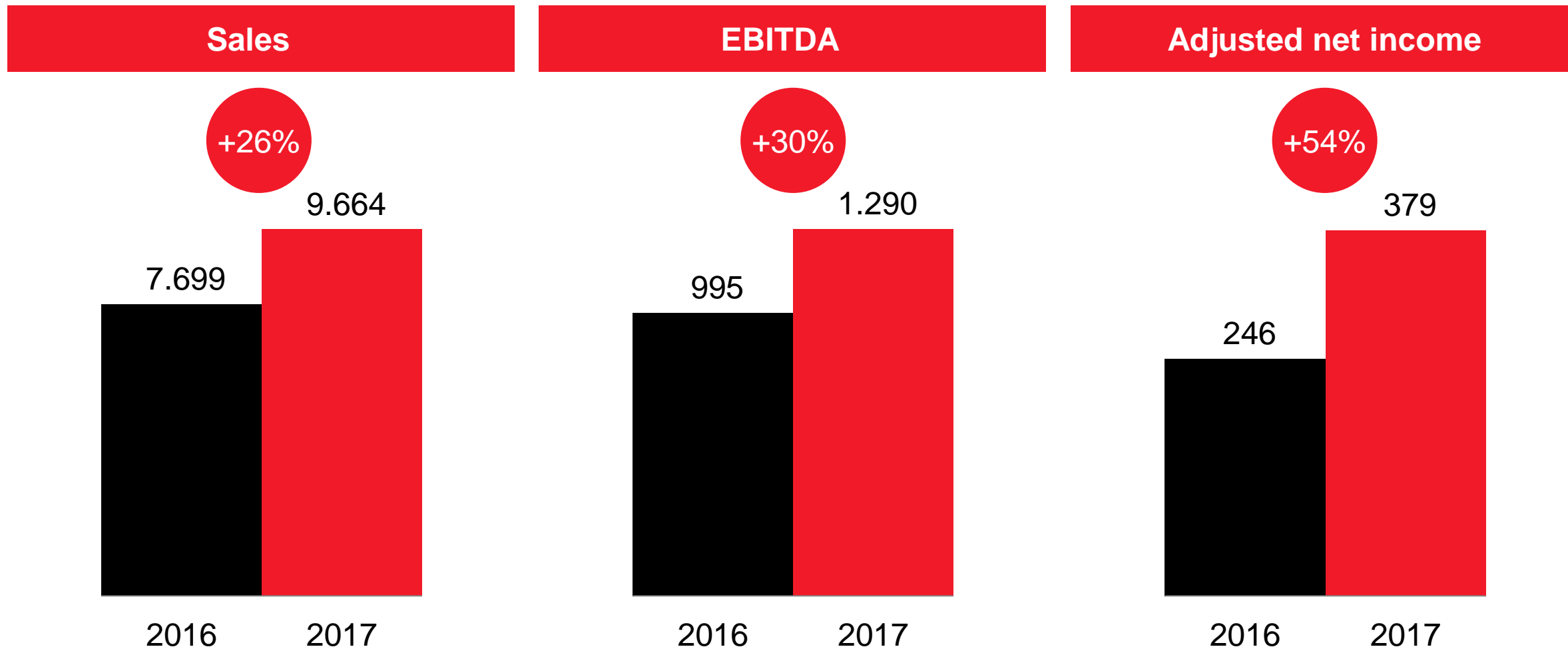
Digital business models



Digital expertise



Record operating result



Organic growth: German sites strengthened

Leverkusen

EUR 120 million



Inauguration of the ZeTO extension

Krefeld

EUR 50 million



Ground-breaking ceremony of the zinc-oxide plant extension

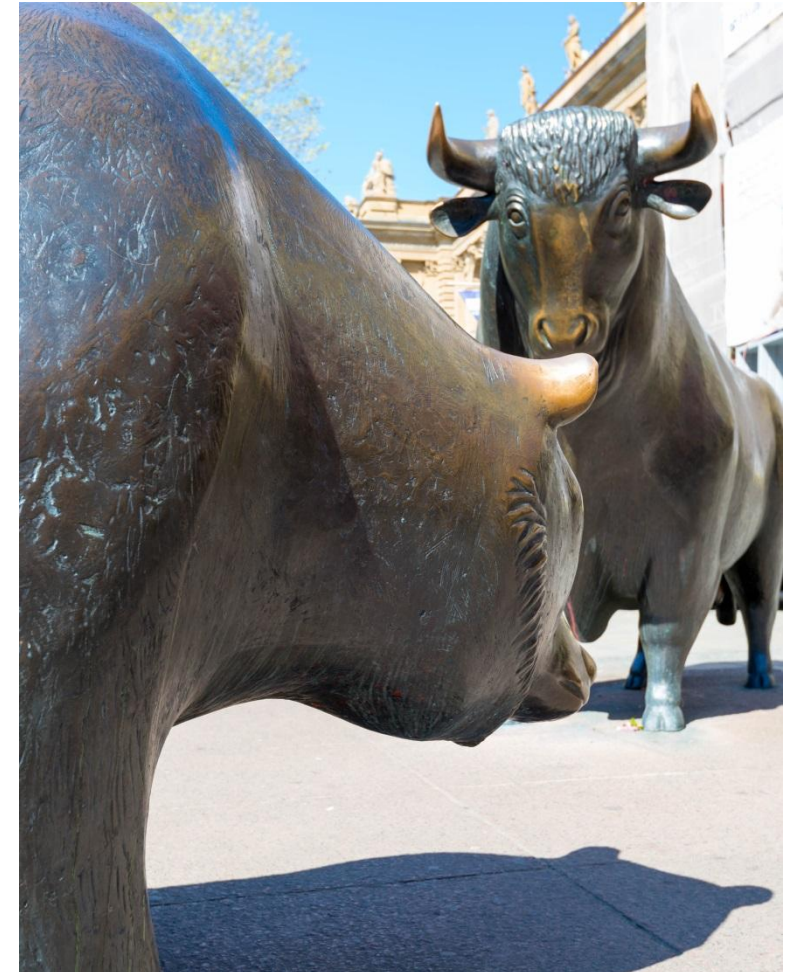
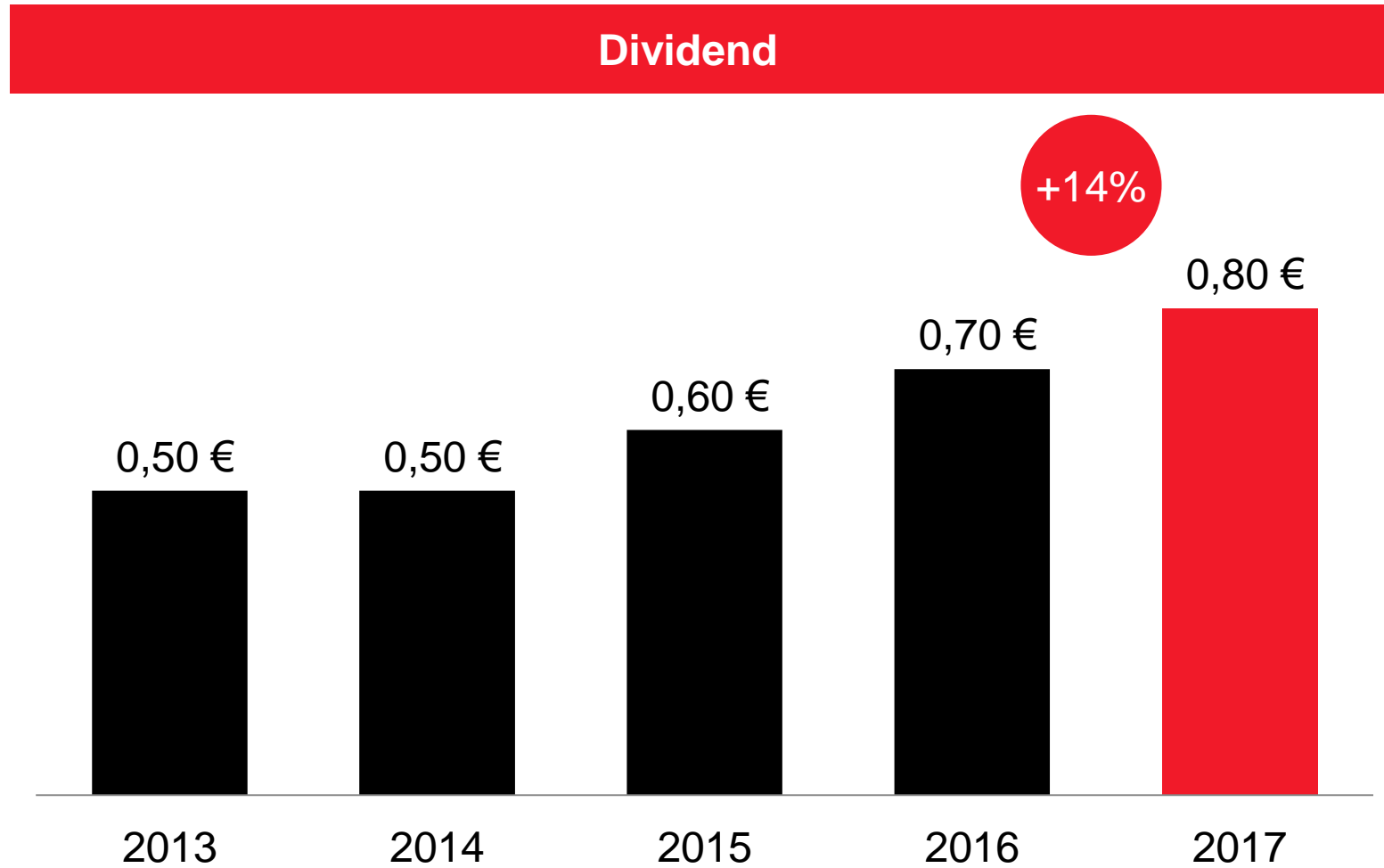
Brunsbüttel

EUR 10 million



Extension of the MEA plant

LANXESS stockholders benefit from success



Award-winning sustainability

Top position in sustainability rankings

German Innovation Award for Climate
and the Environment

MEMBER OF

**Dow Jones
Sustainability Indices**

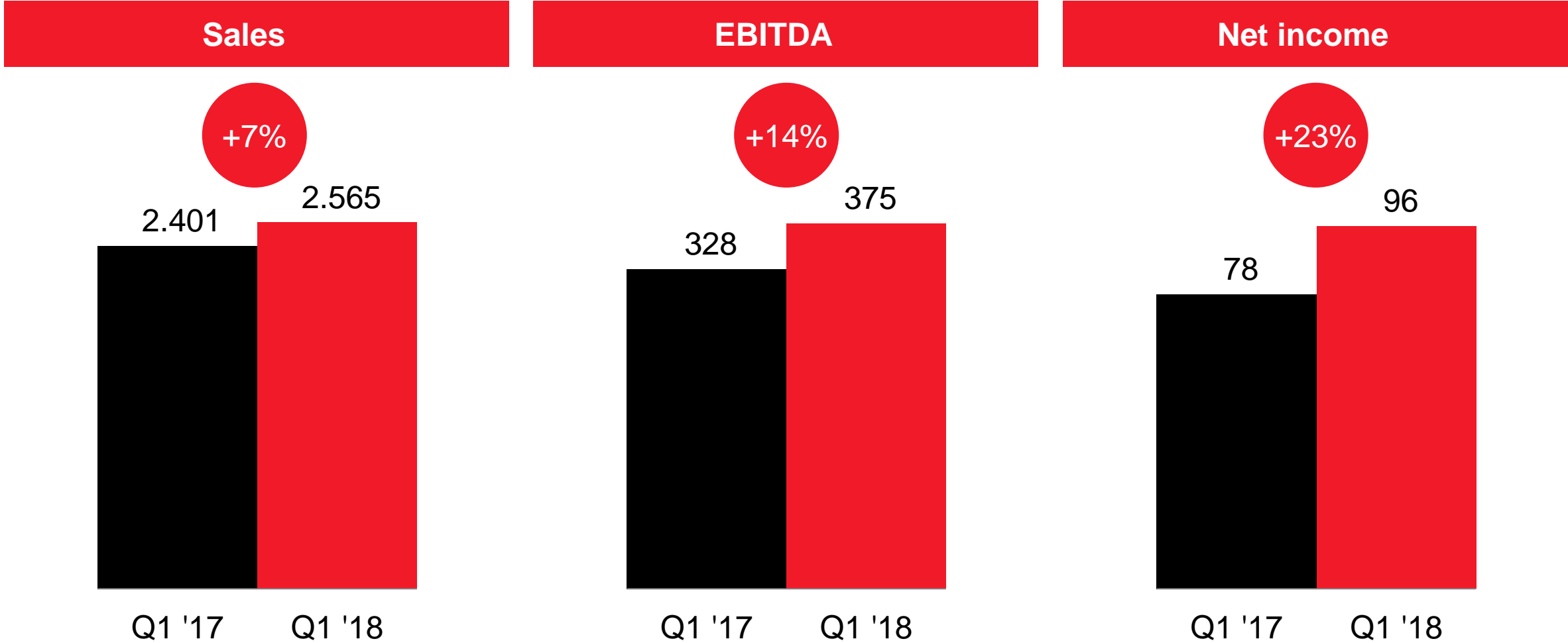
In Collaboration with RobecoSAM 



10 years of the education initiative



A good start into the year 2018



Forecast for 2018: LANXESS grows further

Market development

- Chemical-industry growth slightly ahead of global GDP
- China remains a global growth driver
- U.S.: Tax reform expected to promote growth

“New LANXESS” (without ARLANXEO)

- Earnings driven by volume growth and cost discipline
- 2018 as a whole: EBITDA 5 to 10 percent up on previous year (2017: EUR 925 million)



LANXESS

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Roadrunners

Ready for new record performance



LANXESS

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